

EXECUTIVE PROGRAMME · NAIROBI

Executive Course on Anti-Money Laundering and Financial Crime

A three-day practitioner-led programme for senior leaders in banking, payments, mobile money and crypto — built around governance decisions, risk ownership and executive oversight.

- LSK CPD Accredited
- Executive Only
- Max 35 Seats
- Joint Certificate
- Decision Labs

3 Full Days

[Jump to Programme Agenda](#)

PROGRAMME FEE
KES 80,000

DATES	LOCATION	FORMAT
New dates to be announced	Strathmore University, Nairobi	3 Full Days · 08:15–16:30

Who Should Attend

This is not a foundations course. It is designed exclusively for senior leaders who set governance, own risk decisions and are accountable to the Board for AFC programme effectiveness.

<p>MLRO / Head of Compliance Banks, PSPs, Mobile Money</p>	<p>Legal Director / General Counsel In-house & regulatory affairs</p>	<p>Chief Risk Officer Enterprise & financial crime risk</p>
<p>Head of Payments / Operations Payment rails & controls</p>	<p>Head of Fraud / Cyber Fraud-to-ML convergence</p>	<p>Internal Audit / Board Oversight & challenge functions</p>

LSK CPD Accredited Programme

Law Society of Kenya — Continuing Professional Development

This programme is accredited by the Law Society of Kenya (LSK) for CPD points — directly relevant for advocates, in-house counsel and legal professionals. Participants receive a joint certificate issued by Strathmore University and AML Certification Centre, recognised by both the legal profession and the financial sector.

What You Leave With

Every session produces tangible outputs you can use from day one — not slides to file away.

<p>01 Legal Exposure Map Where your liability begins and what "reasonable steps" means for your role</p>	<p>02 Risk Appetite Card Decisions, owners and board-level metrics for your highest-risk channels</p>
<p>03 Risk-to-Controls & 48-Hour Action Plan Key risk exposures into control decisions, plus immediate post-incident governance steps</p>	<p>04 Executive Decision Log Documented rationale and owners for key control changes</p>
<p>05 Board Update Bullets Ready-to-use KRI and effectiveness metrics for board reporting</p>	<p>06 30-60-90 Day Plan Personal action plan with accountability structure to drive real change</p>

Programme Highlights

- AFC Threat Landscape for Africa**
ML typologies, fraud-to-ML convergence, mule networks, faster payments
- Governance That Works**
Five questions the Board must ask quarterly; risk appetite by product and corridor
- CDD/EDD for High-Volume Channels**
Onboarding friction, third-party risk, when to escalate to EDD
- Transaction Monitoring Effectiveness**
Alert quality, investigative minimums, defensible STR narratives
- Fraud-to-ML Response Playbook**
First 24 hours: who does what across fraud, AML, ops, legal and comms
- Stablecoins, VASPs & Crypto Exposure**
Executive decisions on VASP exposure, stablecoin rails and control boundaries
- EU/UK Cross-Border Expectations**
What correspondent banks require; building a credible evidence pack
- 30-60-90 Day Change Lab**
Turning decisions into embedded institutional change with peer accountability

Delivered by Practitioners, Not Professors

A blended team of international AFC specialists and senior Kenyan practitioners from regulatory and industry backgrounds.

<p>INTERNATIONAL EXPERT Andrei Sribny CEO, AML Certification Centre</p> <p>Works with compliance teams and regulators across the EU, UK, Latin America and Africa, translating complex regulatory requirements into practical solutions for financial institutions.</p>	<p>KENYAN FACILITATOR Maureen Mutua Independent Advisor</p> <p>15+ years in AML, CFT, virtual assets and corporate governance. Advisory services to governments and financial institutions across Africa. Author of six books on AML/CFT regulatory compliance.</p>
<p>KENYAN FACILITATOR Constance Gikonyo Corporate Law Lecturer</p> <p>Senior legal expert in AML and financial crime, with academic roles at Strathmore University and the University of Nairobi. Member of the Capital Markets Tribunal since 2023, with direct regulatory adjudication experience.</p>	<p>INTERNATIONAL EXPERT Igoris Krzeckovskis Ex Head of FIU Lithuania</p> <p>Recognised expert in anti-money laundering and counter-terrorist financing, with over 20 years of service at Lithuania's Ministry of Interior, including as Head of the FIU.</p>

Everything Included — No Extras

The programme fee covers all materials and hospitality for the full three days.

- Coffee breaks (all days)
- Lunches (all days)
- Branded notepad & pen
- Printed programme materials
- Joint Strathmore / AML CC certificate
- LSK CPD points
- Digital reference pack
- Peer cohort network access

Secure Your Place

Strathmore University, Nairobi

▲ Only 35 seats — allocated on payment confirmation

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events.amlcertification.com

Three Days, Session by Session

Days 1 & 2 run 09:30–16:30. Day 3 is a focused half-day close: 09:30–13:00, ending with certificate presentation.

- Day 1 · Full Day
- Day 2 · Full Day
- Day 3 · Full Day

OUTPUTS YOU PRODUCE ACROSS THE THREE DAYS

<p>01 Legal Exposure Map Where your liability begins and what "reasonable steps" means for your role</p>	<p>02 Risk Appetite Card Decisions, owners and board metrics by channel</p>	<p>03 Risk-to-Controls Map & 48-Hour Action Plan Risk exposures into control decisions plus post-incident governance steps</p>
<p>04 Executive Decision Log Documented rationale and owners for control changes</p>	<p>05 Board Update Bullets KRI and effectiveness metrics for board reporting</p>	<p>06 30-60-90 Day Plan Personal plan with peer accountability structure</p>

DAY 1 Core AFC Governance, Risk & Controls — Banks + Mobile Money

09:30 – 16:30

09:30–09:45 **Opening and objectives**
Training outcomes, how group work will run, quick risk baseline poll (top risks by channel)

09:45–10:45 **Session 1 — The AFC threat picture for senior leaders**
Emerging ML/TF typologies and methods in Africa
Fraud-to-ML convergence, mule networks, scams, faster payments, cross-border velocity
What "good" looks like at leadership level: priorities, ownership, and evidence

10:45–11:00 Networking tea break

11:00–12:15 **Session 2 — Governance that works (not just policy)**
The five questions the Board/ExCo should ask every quarter
Risk appetite decisions: allow/limit/exit by product, segment, corridor
What regulators/auditors test: challenge, action tracking, and effectiveness evidence

12:15–13:15 Lunch & networking

13:15–14:30 **Session 3 — Risk-based CDD/EDD for high-volume retail channels: 3 executive decisions**
Decision 1: Where do we draw the line on onboarding friction?
Decision 2: What is our risk appetite for third-party activity?
Decision 3: When do we move to EDD, and who approves exceptions?

14:30–14:45 Networking tea break

14:45–15:45 **Session 4 — Transaction monitoring and investigations: design for effectiveness**
Alert quality: reducing noise, improving signal, explainable scenarios
Case handling minimums: triage, escalation, investigative steps
STR quality: how to produce a defensible narrative and decision rationale

15:45–16:20 **WORKSHOP**
Risk Appetite "Knobs & Triggers" Workshop
Groups translate key risks into executive decisions — setting practical "control knobs" and stop/slow triggers. Output: a one-page Risk Appetite Card showing decisions, owners, and board-level metrics.

OUTPUT
Risk Appetite Card: decisions, owners, board-level effectiveness metrics by channel

16:20–16:30 **Day 1 wrap**
One immediate change each attendee would implement (quick report-out)

DAY 2 Advanced Threats, Crypto/VASP Exposure & Executive Controls

09:30 – 16:30

09:30–09:40 **Recap and Day 2 objectives**
Key takeaways from Day 1; confirm priority journeys and risk themes

09:40–10:50 **Session 5 — Fraud-to-ML convergence: the senior leadership playbook**
Mule recruitment pipelines, account takeover, SIM-swap, scam proceeds laundering
First 24 hours: who does what (fraud, AML, ops, cyber, legal, comms)
Containment decisions and the "minimum viable response" that stands up to scrutiny

10:50–11:05 Networking tea break

11:05–12:20 **Session 6 — Stablecoins, VASPs & crypto exposure: executive decisions for banks and mobile money**
Framed around the decisions that land on an executive's desk — not a technical primer.
The trigger question: What actually forces crypto onto your board agenda? Regulatory pressure, correspondent bank de-risking threats, product requests, large customer outflows to exchanges
Where you're already exposed — whether you've decided to be or not: customers using P2P VASP accounts, agents accepting stablecoin settlements, cross-border corridors via USDT/USDC rails, PSP partners with embedded on/off-ramps
Three executive decisions you'll eventually have to make: A UK/EU exit VASP customer? What control boundaries apply if you allow it? What evidence pack to do: serve or respond to board briefings?
Practical typologies: on/off-ramp patterns, P2P broker layering, stablecoin-facilitated trade fraud, high-risk VASP exposure signals
Regulatory landscape: CBK guidance, FATF Travel Rule implications, what "VASP due diligence" looks like at executive level

12:20–13:20 Lunch & networking

13:20–14:20 **Session 7 — Cross-border expectations (EU/UK touchpoints) for Kenyan institutions**
What correspondent banks/partners typically expect: governance evidence, CDD depth, sanctions, monitoring, QA
Building a credible evidence pack (what to show, how to show it, who signs off)
Reducing de-risking pressure through consistent controls and defensible reporting

14:20–14:35 Networking tea break

14:35–15:55 **DECISION LAB**
Practical Exercise — Executive Decision Lab: Fraud-to-ML Mule Network via Mobile Money + Bank Rails
Groups assign roles (ExCo sponsor, MLRO, Risk, Ops/Payments, Fraud/Cyber, Legal, Comms). Facilitator provides a 1-page MI snapshot.
Contain or contain? (caps/limits/pauses; triggers; 24-72h control deployment)
Partner/regulator pressure (48-hour evidence pack; lookback decision; board briefing)
Operational/reputational shock (incident governance; customer friction vs risk; permanent vs temporary controls)

GROUP OUTPUTS
Decision Log (decision, rationale, evidence required, owner, deadline)
48-hour action plan and board update bullets
Control Uplift Pack: 5 control changes + 3 board metrics to prove effectiveness

15:55–16:20 **Session 8 — Senior reporting and programme effectiveness**
Board pack structure: KRIs, effectiveness metrics, backlog health, outcomes, control failures
Demonstrating effectiveness: QA reviews, tuning governance, lookbacks, independent testing

16:20–16:30 **Day 2 wrap**
Preview of Day 3: from insight to institution — making the change actually happen

DAY 3 HALF DAY From Executive Decision to Institutional Change

09:30 – 13:00

"The hardest part of any executive programme is not the learning — it is what happens on the Monday morning when you are back at your desk. This half-day is built around that problem."

09:30–09:45 **Opening: The implementation gap**
What typically blocks follow-through after a training programme?
Why governance changes stall: competing priorities, unclear ownership, absent deadlines, no accountability
What this session produces: a personal 30-60-90 day plan that is specific, owned and board-visible

09:45–10:45 **Session 9 — Translating risk decisions into organisational change**
An executive change management session — not a compliance checklist.
The difference between a policy update and a real control change — and how boards tell the difference
Identifying your highest-leverage intervention: the what control change would most improve your programme in the next 90 days?
Stakeholder mapping for AFC change: who needs to sponsor it, who will resist, what does "done" look like?
How to maintain board visibility on programme change without creating noise — right cadence, right metrics, right escalation threshold
Common failure modes: change that dies in a working group; absorbed into BAU with no accountability; reported as complete before it is embedded

10:45–11:00 Networking tea break

11:00–12:15 **PLANNING LAB**
30-60-90 Day Planning Lab
Each participant builds their personal action plan using a structured template:
30 Days — Diagnose & commit: One governance gap to formally diagnose; one stakeholder conversation to have; one process to inspect end-to-end; what "done" looks like and who holds you accountable
60 Days — Design & decide: One control decision to make and document; one risk appetite position to formalise; one team capability gap to address; what you will report to the Board at day 60
90 Days — Embed & evidence: One change measurably embedded with a before/after metric; one board-level KRI live and reported; one independent check confirming the change has held
Peer review (20 min): Groups of three stress-test plans for specificity, feasibility and ownership gaps. Facilitators circulate.

12:15–12:50 **Closing — Accountability and next steps**
Selected participants present 30-60-90 day headlines to the full group (2 minutes each)
Facilitators' closing observations: the one thing most plans are missing; the one thing most plans get right
Peer cohort commitment: participants exchange contacts and agree a 30-day check-in pairing

12:50–13:00 **Formal close and certificate presentation**
Joint Strathmore University / AML Certification Centre certificates presented · LSK CPD points confirmed · Group photograph

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Strathmore University, Nairobi

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