

Executive Course on Anti-Money Laundering and Financial Crime

A three-day practitioner-led programme for senior leaders in banking, payments, mobile money and crypto — built around governance decisions, risk ownership and executive oversight.

- LSK CPD Accredited
- Executive Only
- Max 35 Seats
- Joint Certificate
- Decision Labs

3 Full Days

[Jump to Programme Agenda](#)

PROGRAMME FEE

KES 80,000

DATES
27–29 May 2026

LOCATION
Strathmore University, Nairobi

FORMAT
3 Full Days · 08:15–16:30

DESIGNED FOR

Who Should Attend

This is not a foundations course. It is designed exclusively for senior leaders who set governance, own risk decisions and are accountable to the Board for AFC programme effectiveness.

<p>MLRO / Head of Compliance Banks, PSPs, Mobile Money</p>	<p>Legal Director / General Counsel In-house & regulatory affairs</p>	<p>Chief Risk Officer Enterprise & financial crime risk</p>
<p>Head of Payments / Operations Payment rails & controls</p>	<p>Head of Fraud / Cyber Fraud-to-ML convergence</p>	<p>Internal Audit / Board Oversight & challenge functions</p>

PRACTICAL OUTCOMES

What You Leave With

Every session produces tangible outputs you can use from day one — not slides to file away.

<p>01 Legal Exposure Map Where your liability begins and what "reasonable steps" means for your role</p>	<p>02 Risk Appetite Card Decisions, owners and board-level metrics for your highest-risk channels</p>
<p>03 Risk-to-Controls & 48-Hour Action Plan Key risk exposures into control decisions & immediate post-incident governance steps</p>	<p>04 Executive Decision Log Documented rationale and owners for key control changes</p>
<p>05 Board Update Bullets Ready-to-use KRI and effectiveness metrics for board reporting</p>	<p>06 30–60–90 Day Plan Personal action plan with accountability structure to drive real change</p>

CORE TOPICS

Programme Highlights

- AFC Legal Landscape for Executives**
Personal liability, enforcement trends, STR legal risk, sanctions — woven through Days 1 and 2
- Governance & Audit Oversight**
Five board questions, risk appetite decisions, three-lines-of-defence in practice
- Fraud-to-ML Response Playbook**
First 24 hours: who does what across fraud, AML, ops, legal and comms
- EU/UK Cross-Border Expectations**
What correspondent banks require; building a credible evidence pack
- AFC Threat Landscape for Africa**
ML typologies, fraud-to-ML convergence, mule networks, faster payments
- CDD/EDD & Transaction Monitoring**
Onboarding friction, third-party risk, alert quality, defensible STR narratives
- Stablecoins, VASPs & Crypto Exposure**
Executive decisions on VASP exposure, stablecoin rails and control boundaries
- AFC Programme Effectiveness**
Finance and audit lens on AFC metrics, board reporting, QA governance

PROGRAMME FACILITATORS

Delivered by Practitioners, Not Professors

A blended team of international AFC specialists and senior Kenyan practitioners from regulatory and industry backgrounds.

<p>INTERNATIONAL EXPERT Andrei Sribny CEO, AML Certification Centre</p> <p>Works with compliance teams and regulators across the EU, UK, Latin America and Africa, translating complex regulatory requirements into practical solutions for financial institutions.</p>	<p>KENYAN FACILITATOR Maureen Mutua Independent Advisor</p> <p>15+ years in AML, CFT, virtual assets and corporate governance. Advisory services to governments and financial institutions across Africa. Author of six books on AML/CFT regulatory compliance.</p>
<p>KENYAN FACILITATOR Constance Gikonyo Corporate Law Lecturer</p> <p>Senior legal expert in AML and financial crime, with academic roles at Strathmore University and the University of Nairobi. Member of the Capital Markets Tribunal since 2023, with direct regulatory adjudication experience.</p>	<p>INTERNATIONAL EXPERT Igoris Krzeckovskis Ex Head of FIU Lithuania</p> <p>Recognised expert in anti-money laundering and counter-terrorist financing, with over 20 years of service at Lithuania's Ministry of Interior, including as Head of the FIU.</p>

FEE INCLUDES

Everything Included — No Extras

The programme fee covers all materials and hospitality for the full three days.

- Coffee breaks (all days)
- Lunches (all days)
- Branded notepad & pen
- Printed programme materials
- Joint Strathmore / AML CC certificate
- LSK CPD points
- Digital reference pack
- Peer cohort network access

Secure Your Place

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▲ Only 35 seats — allocated on payment confirmation

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PROGRAMME AGENDA

Three Days, Session by Session

All three days run 08:15–16:30. Sessions run in 2-hour blocks with tea breaks and lunch. Each day closes at 16:00 with an informal networking period until 16:30.

Day 1 · 27 May · Full Day

Day 2 · 28 May · Full Day

Day 3 · 29 May · Full Day

OUTPUTS YOU PRODUCE ACROSS THE THREE DAYS

<p>01 Legal Exposure Map Where your liability begins and what "reasonable steps" means for your role</p>	<p>02 Risk Appetite Card Decisions, owners and board metrics by channel</p>	<p>03 Risk-to-Controls Map & 48-Hour Action Plan Risk exposures into control decisions plus post-incident governance steps</p>
<p>04 Executive Decision Log Documented rationale and owners for control changes</p>	<p>05 Board Update Bullets KRI and effectiveness metrics for board reporting</p>	<p>06 30–60–90 Day Plan Personal plan with peer accountability structure</p>

DAY 1 · 27 MAY **AFC Governance, Legal Frameworks & Risk Controls**
08:15 – 16:30

08:15–08:30 **Opening, welcome and objectives**
Programme outcomes, how group work will run, quick risk baseline poll — top risks by channel and institution type

08:30–10:30 **Session 1 — The AFC legal landscape: what every senior leader is actually exposed to**
Executive-level session — where personal exposure actually begins
Where the law puts you personally: Provisions in POCAMLA and CBK regulations that create individual liability — what triggers them, what defences exist, what "reasonable steps" means under scrutiny
The board member's exposure: What a non-executive director is expected to know and challenge on AFC — and what happens when they don't. Case studies from the region.
STR decisions and legal risk: The tipping-off trap, legal professional privilege, and how to advise when criminal and compliance obligations pull in different directions
Enforcement trends in East Africa: What regulators are actually pursuing, what sanctions look like in practice, what recent actions signal about where the bar is moving
Parliament and policy: How AFC legislation is evolving — what is in the pipeline and how institutions can engage constructively before rules become law

10:30–11:00 Networking tea break

11:00–13:00 **Session 2 — The AFC threat picture & governance that works**
The threat landscape: Emerging ML/TF typologies in Africa — fraud-to-ML convergence, mule networks, scams, faster payments, cross-border velocity
The five questions the Board/ExCo should ask every quarter — and what good answers look like
Risk appetite decisions: Allow, limit or exit — by product, segment and corridor. Who owns the decision and how is it documented?
The audit dimension: What internal audit and finance leaders should be testing — programme design, control effectiveness, escalation quality, documentation standards
What regulators and external auditors test: challenge culture, action tracking, management information and effectiveness evidence

13:00–14:00 Lunch & networking

14:00–16:00 **Session 3 — Risk-based CDD/EDD & transaction monitoring: 3 executive decisions**
Decision 1 — Onboarding friction: Where do we draw the line between customer experience and risk control? Who owns that call?
Decision 2 — Third-party and agent risk: What is our risk appetite for activity we don't originate?
Decision 3 — EDD escalation: When do we move to enhanced due diligence, and who approves exceptions?
Transaction monitoring effectiveness: Alert quality, reducing noise, improving signal, explainable scenarios, case handling minimums
STR quality: how to produce a defensible narrative and decision rationale that stands up to scrutiny

WORKSHOP
Closes with a group exercise — each table sets one "control knob" from the day's decisions and names the owner, producing a one-page Risk Appetite Card.

OUTPUT
Risk Appetite Card: decisions, owners and board-level effectiveness metrics by product and corridor

16:00–16:30 Informal close — tea, open discussion & networking
No agenda. Participants and faculty connect informally. Faculty available for one-to-one questions.

DAY 2 · 28 MAY **Advanced Threats, Crypto/VASP Exposure & Executive Controls**
08:15 – 16:30

08:15–08:30 **Recap and Day 2 objectives**
Key takeaways from Day 1; confirm priority risk themes for today's sessions

08:30–10:30 **Session 4 — Fraud-to-ML convergence: the senior leadership playbook**
Mule recruitment pipelines, account takeover, SIM-swap, authorised push payment fraud, scam proceeds laundering through mobile money and bank rails
First 24 hours — who does what: Fraud, AML, ops, cyber, legal, comms — roles, decisions and escalation sequence
Containment decisions and the "minimum viable response" that stands up to regulatory scrutiny
Customer friction with the executive trade-off and how to document it defensibly
Legal thread: When does a fraud event become a reportable ML event? Obligations, timelines and the individual accountability question

10:30–11:00 Networking tea break

11:00–13:00 **Session 5 — Stablecoins, VASPs & crypto exposure: executive decisions for banks and mobile money**
Framed around the decisions that land on an executive's desk — not a technical primer
The trigger question: What actually forces crypto onto your board agenda? Regulatory pressure, correspondent bank de-risking threats, product requests, large customer outflows to exchanges
Where you're already exposed — whether you've decided to be or not: P2P VASP customers, stablecoin-settling agents, cross-border USD/USDC corridors, PSP partners with embedded on/off-ramps
Three executive decisions: Serve or exit VASP customers? What control boundaries and exit conditions if we allow it? What evidence pack does a UK/EU correspondent expect?
Legal thread: Kenya's VASP regulatory status, obligations under POCAMLA for virtual asset exposure, and what counsel needs to know when advising on crypto-related decisions

13:00–14:00 Lunch & networking

14:00–16:00 **Session 6 — Cross-border expectations, senior reporting & Executive Decision Lab**
EU/UK correspondent bank expectations: Governance evidence, CDD depth, sanctions, monitoring, QA — what they require and how to build a credible evidence pack
Reducing de-risking pressure through consistent controls and defensible reporting
Board pack structure: KRIs, effectiveness metrics, backlog health, control failures — what to show and how to show it

DECISION LAB
Groups work through a fraud-to-ML mule network scenario across mobile money and bank rails — assigning roles (ExCo, MLRO, Risk, Ops, Legal, Comms) and running three decision rounds with live injects.

GROUP OUTPUTS
Decision Log: decision, rationale, evidence required, owner, deadline
48-hour action plan and board update bullets
Control Uplift Pack: 5 control changes + 3 board metrics to prove effectiveness

16:00–16:30 Informal close — tea, open discussion & networking
No agenda. Participants and faculty connect informally. Faculty available for one-to-one questions.

DAY 3 · 29 MAY **From Executive Decision to Institutional Change**
08:15 – 16:30

"The hardest part of any executive programme is not the learning — it is what happens on the Monday morning when you are back at your desk. This day is built around that problem."

08:15–08:30 **Opening: The implementation gap**
Why training rarely produces institutional change — and what this day does differently. Quick poll: what is the single biggest barrier to implementing what you learned?

08:30–10:30 **Session 7 — Translating risk decisions into organisational change**
An executive change management session — not a compliance checklist
The difference between a policy update and a real control change — and how boards tell the difference
Identifying your highest-leverage intervention: what one change would most improve your programme in 90 days?
Stakeholder mapping for AFC change: who needs to sponsor it, who will resist, what does "done" look like?
Board visibility without noise: right cadence, right metrics, right escalation threshold
Common failure modes: change that dies in a working group; absorbed into BAU; reported as complete before it is embedded

10:30–11:00 Networking tea break

11:00–13:00 **Session 8 — 30–60–90 Day Planning Lab**
 PLANNING LAB
Each participant builds a personal action plan. Peer groups of three stress-test plans for specificity, feasibility and ownership gaps.
30 Days — Diagnose & commit: One governance gap to formally diagnose with evidence; one stakeholder conversation to have; one process to inspect end-to-end; who holds you accountable
60 Days — Design & decide: One control decision to make and document; one risk appetite position to formalise; one team capability gap to address; what you report to the Board at day 60
90 Days — Embed & evidence: One change measurably embedded with a before/after metric; one board-level KRI live and reported; one independent check confirming the change has held

OUTPUT
Personal 30–60–90 day plan — specific, owned and structured for board visibility

13:00–14:00 Lunch & networking

14:00–16:00 **Session 9 — AFC programme effectiveness: the financial and audit perspective**
Built for finance leaders and internal auditors — what the numbers behind an AFC programme should actually show
Reading an AFC programme like a finance professional: What cost-per-alert, false-positive rates, backlog trends and investigation throughput tell you about programme health
Assurance over AFC controls: What a robust internal audit scope for AFC looks like — what to test, what to challenge, and what "no findings" actually means in practice
Financial crime risk in financial statements: Where AFC failures show up in provisions, write-offs and regulatory capital — and how finance leaders act as an early warning system
The CFO and finance function as a control: Unusual financial flows, correspondent account anomalies, reconciliation gaps — what finance sees that compliance may not

CLOSE-OUT
Selected participants present their 30–60–90 day plan headlines to the group. Peer check-in pairings agreed. Certificate presentation follows.

16:00–16:30 Formal close, certificates & networking
Joint Strathmore University / AML Certification Centre certificates presented - LSK CPD points confirmed - Group photograph - Informal networking to close

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